

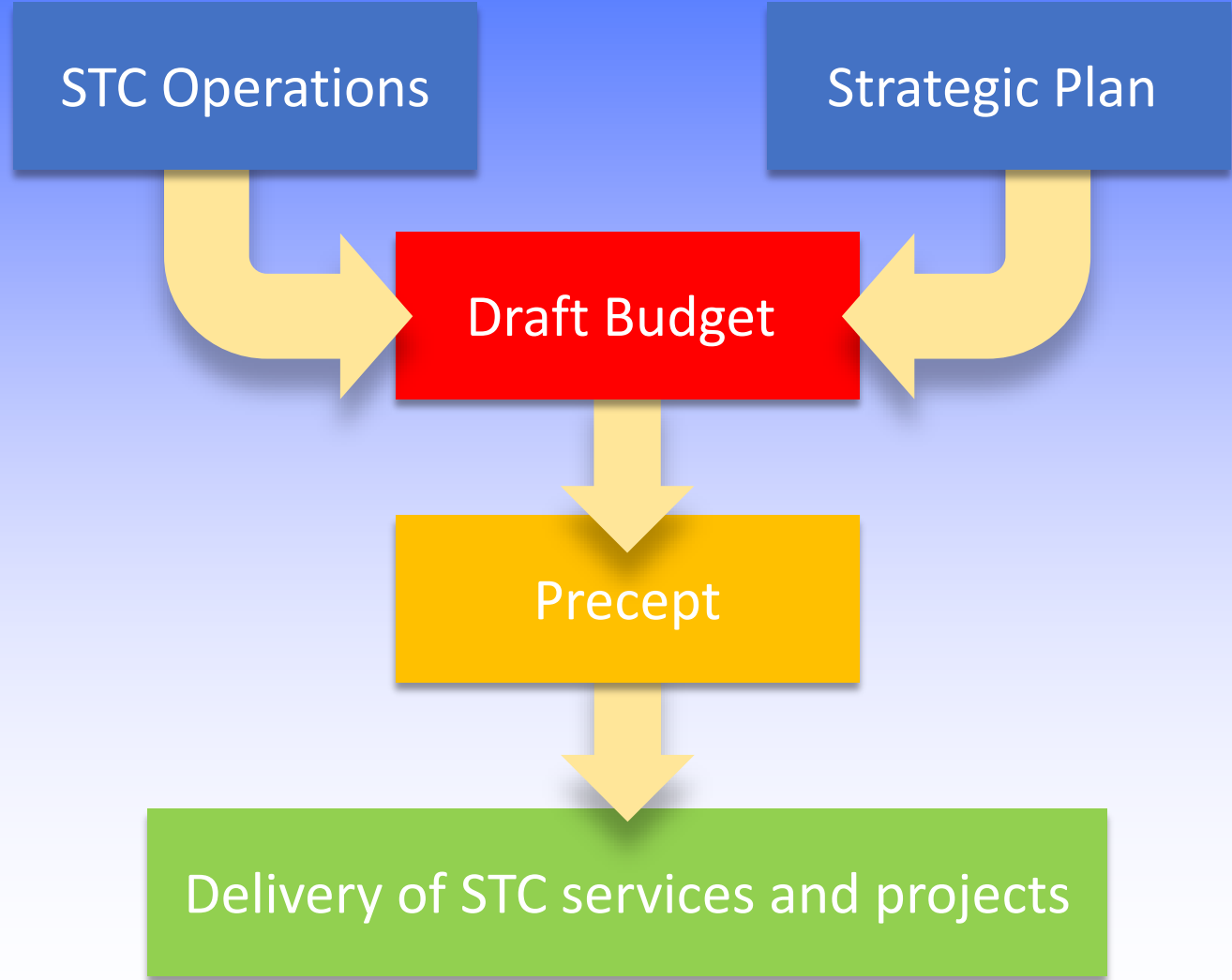
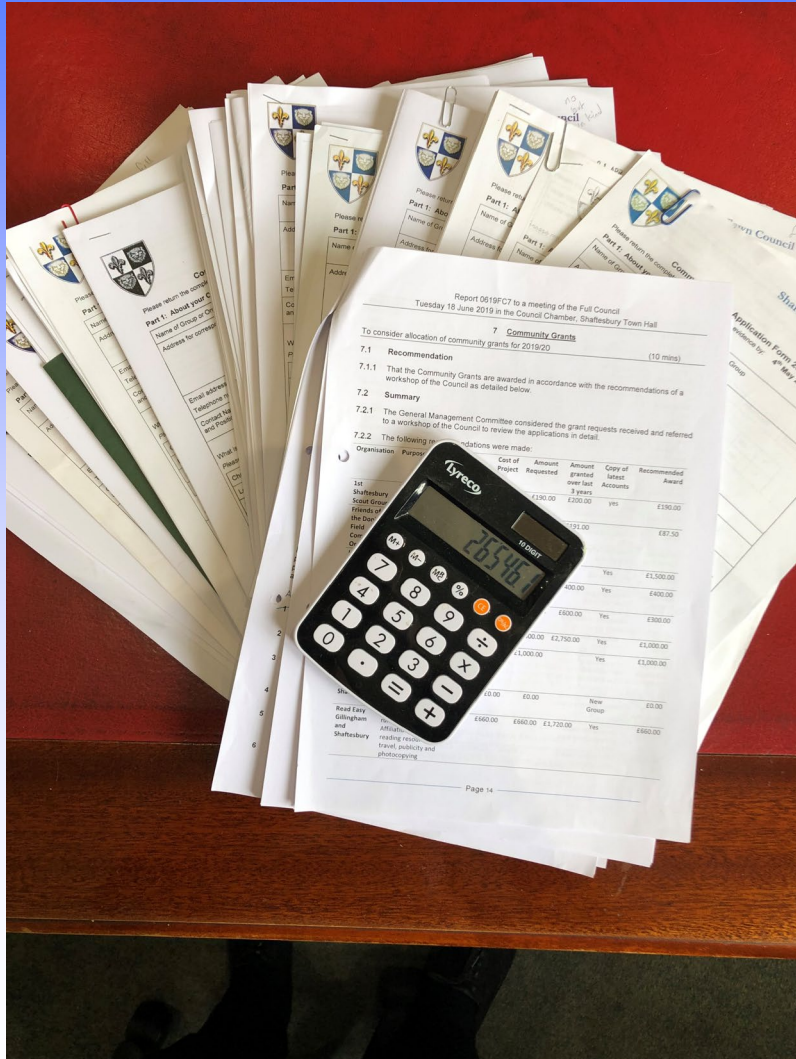
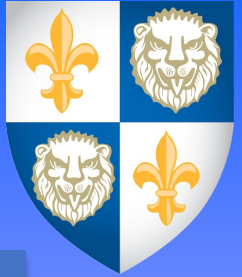
SHAFTESBURY  
TOWN  
COUNCIL

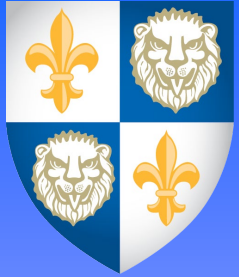
Budget & Precept 2024/25

Public Meeting 24 Oct 2023

SHAFTESBURY & DISTRICT CHAMBER OF COMMERCE  
LATE NIGHT SHOPPING SPECTACULAR  
Monday 4th December  
CHRISTMAS STREET MARKET  
Sunday 17th December  
ANDREWS and PALMER  
01757 42110  
www.aandp.co.uk

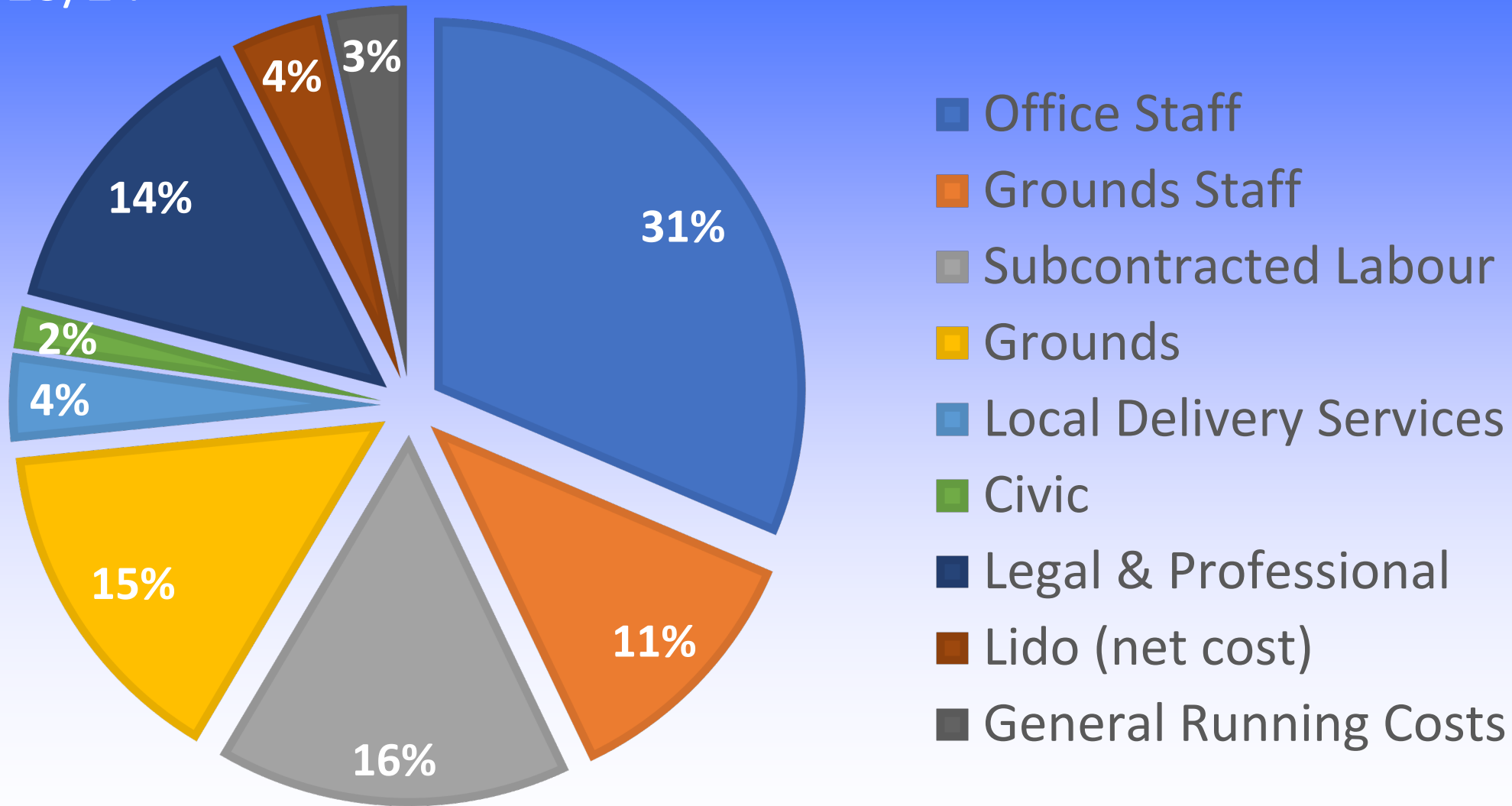
# Budget-Setting Process





# How is the Budget/ Precept Being Spent?

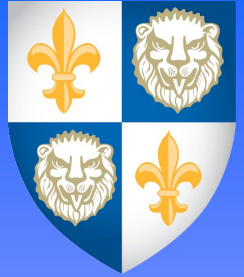
2023/24



*Note; grounds % includes income hence lower percentage*

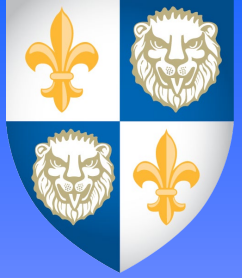
# Income and Expenditure Budget (excluding Ear Marked Reserves)

## Breakdown by accounting centre 2023/24



Accounting centre		Income	Expenditure	Variance from GR
<b>101</b>	Allotments	£ 2,500	£ 2,035	£ 465
<b>102</b>	Cemetery	£ 3,500	£ 1,317	£ 2,183
<b>103</b>	General Grounds	£ 13,029	£ 95,495	– £ 82,466
<b>104</b>	Coppice Street Car Park	£ 21,356	£ 16,585	£ 4,771
<b>105</b>	Local Delivery Services	£ 8,500	£ 21,578	– £ 13,078
<b>201</b>	Town Hall	£ 52,200	£ 19,655	£ 32,545
<b>301</b>	Civic		£ 10,160	– £ 10,160
<b>302</b>	Legal and Professional		£ 74,766	– £ 74,766
<b>303</b>	Grants and SLA		£ 29,426	– £ 29,426
<b>304</b>	Finance	£ 575,956	£ 1,000	£ 574,956
<b>305</b>	Swimming Pool	£ 50,189	£ 71,212	– £ 21,023
<b>401</b>	General running costs		£ 19,339	– £ 19,339
<b>402</b>	Staffing Costs	£ 37,249	£ 373,199	– £ 355,920
<b>Totals</b>		<b>£ 764,479</b>	<b>£ 735,419</b>	<b>£ 29,059</b>

Based on  
current  
forecast end  
Sept 23

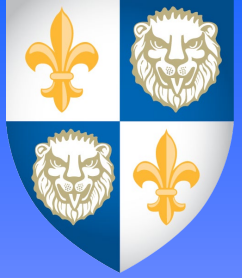


# How do we manage our financial activity?

- Careful monitoring of income and expenditure—monthly updates to STC
- Careful contract management—moving towards preferred suppliers; best value and those with great track records with service, H&S and commitment to STC
- Prudent planning
- Lean resourcing

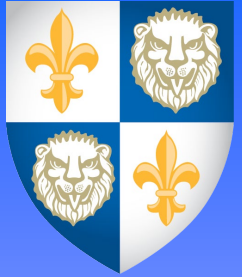


# What do we anticipate in 2024/25?



- The current inflation rate (CPI) is running at 6.7% in the 12 months to September 2023. This will put pressure on increasing operational costs and this will impact on the precept.
- In April to June 2023, annual growth in regular pay (excluding bonuses) was 7.8%; this is the highest regular annual growth rate since comparable records began in 2001. (*Source: ONS*)
- The cost of payroll is expected to increase in line with national standards—important to adopt continuous improvement and best practice with operation efficiencies and productivity.
- Investment in grounds operations with (1) new Caretaker role focused on town centre and town hall standards and (2) landscape contractor outsourcing to support the grounds operation
- Community engagement and more resident involvement—continuing to develop an inclusive culture.

# STC Staff Structure



Town Clerk

Assistant  
Town Clerk

Finance  
& Services

Pool  
Management



PR & Comms  
Officer

Grounds 1

Receptionist/  
Admin

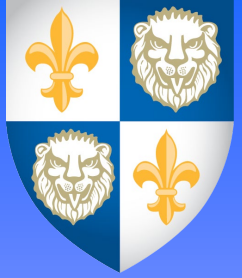
Grounds 2

Administration  
Assistant



Grounds 3

Caretaker



# Our ways of working—Continuous Improvement Cycle

Straightforward

Proactive

Inclusive

Measured

Performance  
focused

Lawful

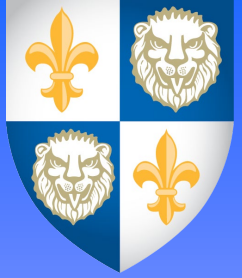
Engaging

Efficient

Value for money  
for our residents

Commitment to a standardised approach with managing Council business

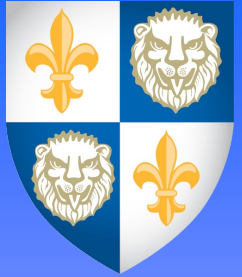




# Developing a Culture of Continuous Improvement

- Continue with the development of a more inclusive culture—Planning and Highways/Full Council/Delegated decision making (in line with *Scheme of Delegation*)
- Enhanced public communication and engagement
- Use of local experts and involvement in working groups to empower our residents
- Proactive engagement with the press
- Continued collaboration and building effective relationships with Dorset Council
- Closer collaboration with our Dorset Councillors—driving a united approach
- Buying in professional expertise i.e., *Lido, Grounds and Play Masterplan*

# Completed Projects 2023/24



St James Park  
£ 177,606



Christmas Lights  
£10,200  
Ongoing



Coppice St Car Park 1  
£ 46,697



Park Walk Shelter  
£ 4,500



Youth Council  
Ongoing



Castle Hill Benches  
(Lottery Grant)  
£9,000



Shaftesbury Wellness  
Ongoing (grant)  
£4,000



Lido new boilers and  
showers + electro  
chlorination  
£ 34,585

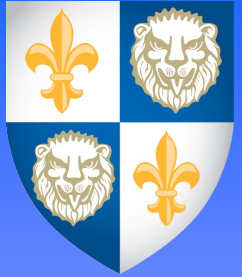


Coppice St Car Park 2  
(Football Club)  
£ 54,112



Aqua Wellness  
(Active Dorset grant)  
£ 2,500

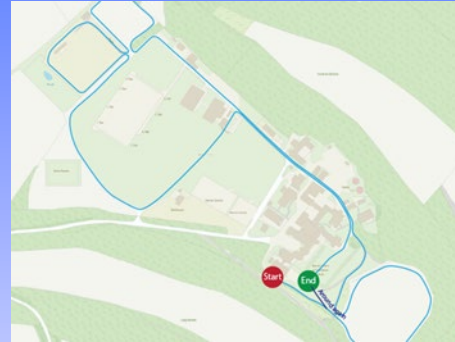
# Projects Expected to Complete 2023/24



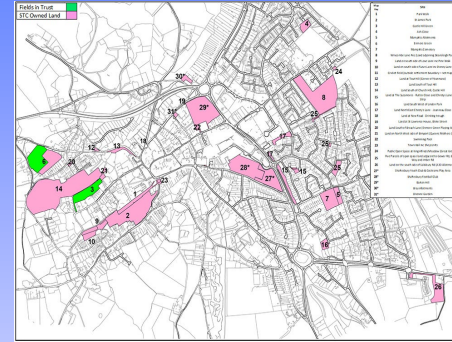
Town Hall  
Refurbishment  
£ 270,000



Wincombe Rec  
Masterplan  
£ 8,000



Park Run  
£ 4,000



Fields in Trust:  
Deed of Dedication



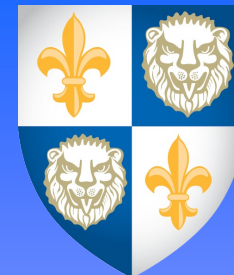
Jubilee Steps  
Phase 1 –handrails  
£25,000 + fees



Play Masterplan  
improvements

# Ongoing Projects

Started 2023/24 to rollover in to 2024/ 2025



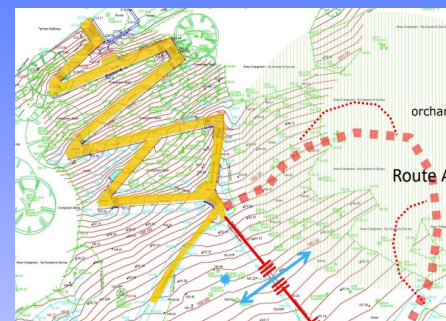
Mampitts Green  
£880,000



Artisan Market  
(TBC)



Neighbourhood Plan  
Review  
£ 9,895



St James Park 'Ski  
Slope' options  
£5,000



Reconnecting with  
Nature project  
£15,000 (funding)



Wincombe Play  
upgrade £TBC



Management Plans for  
Open Spaces  
£0

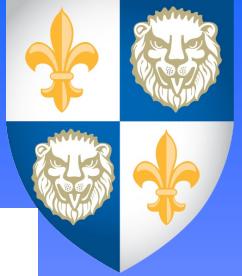


War Memorial  
renovation  
£ 7,500



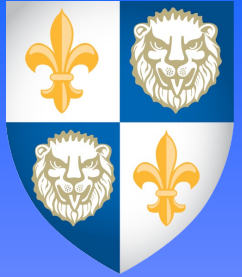
Ongoing  
development of  
Working Groups

# Projects planned for 2024/ 2025



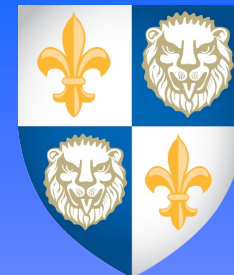
• <b><u>New</u> EMR projects - linked to Strategic Plan and precept (indicative £62,850)</b>	
• Gold Hill Vegetation management	£4,000
• Barton Hill Masterplan/ Skate park improvements (> playgrounds budget line)	£20,000
• St James Path	£5,000
• Street Furniture	£15,000
• Lido Capital Expenditure – Heat Exchange Unit	£15,000
• Barton Hill barrier	£3,850
• <b><u>Roll over</u> Ear Marked reserves (grand total £115,615)</b>	
• Navigational signage (rollover)	£45,856
• Neighbourhood Plan	£6,259
• Mampitts Green	£42,434
• Footpath/ Cycle	£4,066
• Shaftesbury Wellness	£12,000
• War Memorial	£5,000

# Business As Usual + projects for 2024/ 2025



- |  |                     |
|--|---------------------|
| • <b>BAU (normal running costs) and projects - linked to Strategic Plan and precept</b>  |                     |
| • Green Flag status for Open Spaces (5-year plan)  | Internal costs only |
| • Management Plans for Scheduled Monuments   | Internal costs only |
| • Lido executive management SLA  | £9,120 (x12 months) |
| • Market development   | Internal costs only |
| • Review and standardisation of STC policies (condense)                                  | Internal costs only |
| • Website enhancements – more user friendly  | Internal costs only |
| • Election costs 2024 + training of new councillors (increasing from 12 to 15)           | £8,500              |
| • Development of external comms inc resident publication (comms 12 to 16 hours per week) | £3,479              |
| • EMR Barton Hill Masterplan/ Skate park improvements – development of Masterplan        | £5,000              |

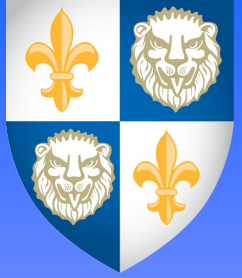
# Budget for 2024/ 2025 (draft)



Shaftesbury	Tax Base	Band D equivalent	Precept	Summary
2024/ 2025	TBC	TBC	TBC	Additional number of eligible households unknown
2023/2024	3311	£169.15	£560,156	8% increase resolved
2022/ 2023	3286	£156.62	£514,762	240 additional eligible households over 6 year period
2021/ 2022	3207	£156.62	£502,311	
2020/ 2021	3224	£156.62	£505,052	£5.55 increase per household since 2017
2019/ 2020	3198	£156.62	£500,996	
2018/ 2019	3066	£156.62	£480,183	No increase in 6 years (if 2023 is zero)
2017/ 2018	3046	£151.07	£460,307	

# Ear Marked Reserves Summary

*to 31 March 2024*



Ear Marked Reserves (April 2023)

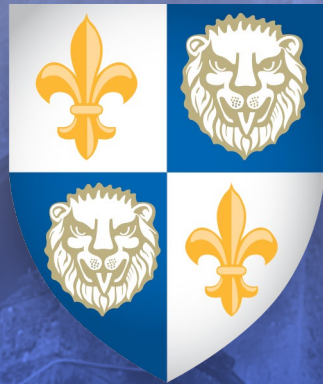
£ 580,948 + £90,000 (property fund)

Ear Marked Reserves (forecast year-end)

£ 115,615 to rollover to 2024/ 2025



# Summary



SHAFTESBURY  
TOWN  
COUNCIL

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LATE NIGHT SHOPPING SPECTACULAR  
Monday 4th December  
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Any Questions?



SHAFTESBURY  
TOWN  
COUNCIL

